



**ATS AUTOMATION TOOLING SYSTEMS INC.**

**Interim Condensed Consolidated Financial Statements**

**For the period ended June 30, 2019**

**(Unaudited)**

**ATS AUTOMATION TOOLING SYSTEMS INC.**  
**Interim Consolidated Statements of Financial Position**  
(in thousands of Canadian dollars - unaudited)

As at	Note	June 30 2019	March 31 2019
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and cash equivalents	11	\$ 154,862	\$ 224,540
Accounts receivable		246,103	217,245
Income tax receivable		4,609	4,938
Contract assets	17	213,139	213,553
Inventories	5	74,761	67,998
Deposits, prepaids and other assets	6	32,543	28,719
		<b>726,017</b>	<b>756,993</b>
<b>Non-current assets</b>			
Property, plant and equipment		99,599	97,669
Right-of-use assets	7	71,349	—
Other assets	8	636	2,446
Goodwill		549,926	551,643
Intangible assets		208,272	213,945
Deferred income tax assets		2,812	3,194
Investment tax credit receivable		61,705	62,953
		<b>994,299</b>	<b>931,850</b>
<b>Total assets</b>		<b>\$ 1,720,316</b>	<b>\$ 1,688,843</b>
<b>LIABILITIES AND EQUITY</b>			
<b>Current liabilities</b>			
Bank indebtedness	11	\$ 2,725	\$ 1,950
Accounts payable and accrued liabilities		238,307	254,227
Income tax payable		1,851	7,721
Contract liabilities	17	146,128	161,139
Provisions	10	13,774	13,943
Current portion of lease liabilities	7	14,035	—
Current portion of long-term debt	11	1,660	18,550
		<b>418,480</b>	<b>457,530</b>
<b>Non-current liabilities</b>			
Employee benefits		27,974	28,187
Long-term lease liabilities	7	57,937	—
Long-term debt	11	321,909	328,247
Deferred income tax liabilities		82,225	78,585
Other long-term liabilities	8	6,721	6,663
		<b>496,766</b>	<b>441,682</b>
<b>Total liabilities</b>		<b>\$ 915,246</b>	<b>\$ 899,212</b>
Commitments and contingencies	11, 15		
<b>EQUITY</b>			
Share capital	12	\$ 517,632	\$ 516,613
Contributed surplus		11,692	11,709
Accumulated other comprehensive income		67,793	69,549
Retained earnings		207,643	191,449
Equity attributable to shareholders		<b>804,760</b>	<b>789,320</b>
Non-controlling interests		310	311
<b>Total equity</b>		<b>805,070</b>	<b>789,631</b>
<b>Total liabilities and equity</b>		<b>\$ 1,720,316</b>	<b>\$ 1,688,843</b>

See accompanying notes to the interim condensed consolidated financial statements.

**ATS AUTOMATION TOOLING SYSTEMS INC.**  
**Interim Consolidated Statements of Income**  
(in thousands of Canadian dollars, except per share amounts - unaudited)

For the three months ended	Note	June 30 2019	July 1 2018
<b>Revenues</b>			
Revenues from construction contracts		\$ 198,285	\$ 186,292
Sale of goods		33,387	21,624
Services rendered		107,552	92,064
<b>Total revenues</b>	17	<b>339,224</b>	299,980
Operating costs and expenses			
Cost of revenues		247,666	222,043
Selling, general and administrative		59,349	47,491
Stock-based compensation	14	3,638	3,435
<b>Earnings from operations</b>		<b>28,571</b>	27,011
Net finance costs	18	7,129	5,233
<b>Income before income taxes</b>		<b>21,442</b>	21,778
Income tax expense	13	5,028	5,103
<b>Net income</b>		<b>\$ 16,414</b>	\$ 16,675
<b>Attributable to</b>			
Shareholders		\$ 16,415	\$ 16,670
Non-controlling interests		(1)	5
		<b>\$ 16,414</b>	\$ 16,675
<b>Earnings per share attributable to shareholders</b>			
Basic and diluted	19	\$ 0.18	\$ 0.18

See accompanying notes to the interim condensed consolidated financial statements.

**ATS AUTOMATION TOOLING SYSTEMS INC.**  
**Interim Consolidated Statements of Comprehensive Income**  
(in thousands of Canadian dollars - unaudited)

For the three months ended	June 30 2019	July 1 2018
Net income	\$ 16,414	\$ 16,675
Other comprehensive income (loss):		
Items to be reclassified subsequently to net income:		
Currency translation adjustment (net of income taxes of \$nil)	(2,287)	(15,552)
Net unrealized gain on derivative financial instruments designated as cash flow hedges	2,647	1,363
Tax impact	(657)	(341)
Loss (gain) transferred to net income for derivatives designated as cash flow hedges	(136)	5
Tax impact	34	(5)
Cash flow hedge reserve adjustment	(1,809)	9,362
Tax impact	452	(2,340)
<b>Other comprehensive loss</b>	<b>(1,756)</b>	<b>(7,508)</b>
<b>Comprehensive income</b>	<b>\$ 14,658</b>	<b>\$ 9,167</b>
<b>Attributable to</b>		
Shareholders	\$ 14,659	\$ 9,162
Non-controlling interests	(1)	5
	<b>\$ 14,658</b>	<b>\$ 9,167</b>

See accompanying notes to the interim condensed consolidated financial statements.

**ATS AUTOMATION TOOLING SYSTEMS INC.**  
**Interim Consolidated Statements of Changes in Equity**  
(in thousands of Canadian dollars - unaudited)

**Three months ended June 30, 2019**

	Share capital	Contributed surplus	Retained earnings	Currency translation adjustments	Cash flow hedge reserve	Total accumulated other comprehensive income	Non-controlling interests	Total equity
<b>Balance, as at March 31, 2019</b>	\$ 516,613	\$ 11,709	\$ 191,449	\$ 67,773	\$ 1,776	\$ 69,549	\$ 311	\$ 789,631
Adoption of IFRS 16 (note 2)	—	—	(221)	—	—	—	—	(221)
At April 1, 2019 (adjusted)	\$ 516,613	\$ 11,709	\$ 191,228	\$ 67,773	\$ 1,776	\$ 69,549	\$ 311	\$ 789,410
Net income	—	—	16,415	—	—	—	(1)	16,414
Other comprehensive income (loss)	—	—	—	(2,287)	531	(1,756)	—	(1,756)
Total comprehensive income (loss)	—	—	16,415	(2,287)	531	(1,756)	(1)	14,658
Stock-based compensation	—	263	—	—	—	—	—	263
Exercise of stock options	1,019	(280)	—	—	—	—	—	739
<b>Balance, as at June 30, 2019</b>	\$ 517,632	\$ 11,692	\$ 207,643	\$ 65,486	\$ 2,307	\$ 67,793	\$ 310	\$ 805,070

**Three months ended July 1, 2018**

	Share capital	Contributed surplus	Retained earnings	Currency translation adjustments	Cash flow hedge reserve	Total accumulated other comprehensive income	Non-controlling interests	Total equity
Balance, as at March 31, 2018	\$ 548,747	\$ 12,535	\$ 121,369	\$ 79,918	\$ (4,088)	\$ 75,830	\$ 292	\$ 758,773
Net income	—	—	16,670	—	—	—	5	16,675
Other comprehensive income (loss)	—	—	—	(15,552)	8,044	(7,508)	—	(7,508)
Total comprehensive income (loss)	—	—	16,670	(15,552)	8,044	(7,508)	5	9,167
Stock-based compensation	—	292	—	—	—	—	—	292
Exercise of stock options	1,348	(293)	—	—	—	—	—	1,055
Balance, as at July 1, 2018	\$ 550,095	\$ 12,534	\$ 138,039	\$ 64,366	\$ 3,956	\$ 68,322	\$ 297	\$ 769,287

See accompanying notes to the interim condensed consolidated financial statements.

**ATS AUTOMATION TOOLING SYSTEMS INC.**  
**Interim Consolidated Statements of Cash Flows**  
(in thousands of Canadian dollars - unaudited)

Three months ended	Note	June 30 2019	July 1 2018
<b>Operating activities</b>			
Net income		\$ 16,414	\$ 16,675
Items not involving cash			
Depreciation of property, plant and equipment		3,546	2,787
Amortization of right-of-use assets	7	3,738	—
Amortization of intangible assets		11,355	7,059
Deferred income taxes	13	(196)	1,388
Other items not involving cash		6,198	(1,779)
Stock-based compensation	14	3,638	3,435
		<b>44,693</b>	29,565
Change in non-cash operating working capital		<b>(84,712)</b>	(29,946)
<b>Cash flows used in operating activities</b>		<b>\$ (40,019)</b>	<b>\$ (381)</b>
<b>Investing activities</b>			
Acquisition of property, plant and equipment		\$ (6,415)	\$ (4,563)
Acquisition of intangible assets		(2,933)	(1,576)
Proceeds from disposal of property, plant and equipment		46	130
<b>Cash flows used in investing activities</b>		<b>\$ (9,302)</b>	<b>\$ (6,009)</b>
<b>Financing activities</b>			
Bank indebtedness		\$ 836	\$ 18
Repayment of long-term debt		(16,958)	(199)
Proceeds from long-term debt		19	36
Proceeds from exercise of stock options		739	1,055
Lease payments		(3,290)	—
<b>Cash flows provided by (used in) financing activities</b>		<b>\$ (18,654)</b>	<b>\$ 910</b>
Effect of exchange rate changes on cash and cash equivalents		(1,703)	(24)
Decrease in cash and cash equivalents		(69,678)	(5,504)
Cash and cash equivalents, beginning of period		224,540	330,148
<b>Cash and cash equivalents, end of period</b>		<b>\$ 154,862</b>	<b>\$ 324,644</b>
<b>Supplemental information</b>			
Cash income taxes paid		\$ 4,171	\$ 752
Cash interest paid		\$ 12,429	\$ 11,146

See accompanying notes to the interim condensed consolidated financial statements.

## **ATS AUTOMATION TOOLING SYSTEMS INC.**

Notes to Interim Condensed Consolidated Financial Statements  
(in thousands of Canadian dollars, except per share amounts - unaudited)

### **1. CORPORATE INFORMATION**

ATS Automation Tooling Systems Inc. and its subsidiaries (collectively, “ATS” or the “Company”) design and build custom-engineered turn-key automated manufacturing and test systems and provide pre-automation and post-automation services to their customers.

The Company is listed on the Toronto Stock Exchange and is incorporated and domiciled in Ontario, Canada. The address of its registered office is 730 Fountain Street North, Cambridge, Ontario, Canada.

The interim condensed financial statements of the Company for the three months ended June 30, 2019 were authorized for issue by the Board of Directors (the “Board”) on August 13, 2019.

### **2. BASIS OF PREPARATION**

These interim condensed consolidated financial statements were prepared on a historical cost basis, except for derivative instruments that have been measured at fair value. The interim condensed consolidated financial statements are presented in Canadian dollars and all values are rounded to the nearest thousand, except where otherwise stated.

#### *Statement of compliance*

These interim condensed consolidated financial statements are prepared in accordance with International Accounting Standard (“IAS”) 34 - *Interim Financial Reporting*. Accordingly, certain information and disclosures normally included in annual financial statements prepared in accordance with International Financial Reporting Standards (“IFRS”), as issued by the International Accounting Standards Board (“IASB”), have been omitted or condensed. These interim condensed consolidated financial statements should be read in conjunction with the annual consolidated financial statements of the Company for the year ended March 31, 2019.

#### *Standards adopted in fiscal 2020*

The accounting policies adopted in the preparation of these interim condensed consolidated financial statements are consistent with those followed in the presentation of the Company’s annual consolidated financial statements for the year ended March 31, 2019, except for the adoption of IFRS 16 *Leases*, which was effective April 1, 2019 and supercedes IAS 17, *Leases* and related interpretations. The Company has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

#### *Impact of application of IFRS 16 – Leases*

The Company adopted IFRS 16 *Leases* (“IFRS 16”), using the modified retrospective approach and accordingly the information presented for the 2019 reporting period has not been restated.

IFRS 16 introduced significant changes to the lessee accounting by removing the distinction between operating and finance leases and requiring the recognition of a right-of-use asset (“ROU asset”) and a lease liability at the lease commencement for all leases, except for short-term leases (lease terms of twelve months or less) and leases of low-value assets. In applying IFRS 16, the Company recognized ROU assets and lease liabilities in the interim consolidated statement of financial position, initially measured at the present value of future lease payments; recognized depreciation of ROU assets and interest on lease liabilities in the interim consolidated statements of income; and separated the total amount of lease payments into a principal portion (presented in financing activities) and interest (presented within operating activities) in the consolidated statements of cash flows. For short-term leases and leases of low-value assets, the Company has elected not to recognize right-of-use assets and lease liabilities. The respective lease payments associated with these leases are recognized in the interim consolidated statements of income on a straight-line basis.

For leases that were classified as operating leases under IAS 17, lease liabilities at transition have been measured at the present value of remaining lease payments, discounted at the Company’s incremental borrowing rate of 5% as at April 1, 2019.

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The Company has used the following practical expedients permitted by the standard:

- Use a single discount rate for a portfolio of leases with reasonably similar characteristics;
- Applied the standard only to contracts that were previously identified as leases under IAS 17 at the date of initial application;
- Applied the recognition exemptions for low-value leases and leases that end within twelve months at the date of application, and accounted for them as low-value and short-term leases respectively;
- Accounted for non-lease components and lease components as a single lease component;
- Relied on previous assessments of whether leases are onerous;
- Used hindsight in determining the lease term where the contract contains options to extend or terminate the lease.

On transition to IFRS 16 at April 1, 2019, the Company recognized ROU assets of \$74,296, lease liabilities of \$74,517, and reduced retained earnings by \$221 in the interim consolidated statement of financial position.

At March 31, 2019, the minimum operating lease obligations of the Company were \$42,878, as presented in the audited consolidated financial statements. The difference between the lease liabilities of \$74,517 at April 1, 2019, and the minimum lease obligation disclosed at March 31, 2019 was mainly due to: (i) the impact of discounting the remaining lease payments; (ii) the exclusion of short-term leases and leases of low-value; (iii) the inclusion of non-lease components in measuring the lease liability; and (iv) assumptions made on the probability of exercising early termination or renewal options.

The following accounting policy is applicable from April 1, 2019:

At the inception of a contract, the Company determines whether a contract is, or contains, a lease based on whether the contract conveys the right to control the use of an underlying asset for a period of time in exchange for consideration. The Company recognizes an ROU asset and a lease liability on the date the leased asset is available for use by the Company (at the commencement of the lease).

### *Right-of-use assets*

ROU assets are initially measured at cost, which is comprised of the initial amount of the lease liability, any initial direct costs incurred and an estimate of costs to dismantle, remove or restore the underlying asset or site on which it is located, less any lease payments made at or before the commencement date. Unless the Company is reasonably certain to obtain ownership of the leased asset at the end of the lease term, a recognized ROU asset is depreciated using the straight-line method over the shorter of its estimated useful life or the lease term. The ROU asset may be adjusted for certain remeasurements of the lease liability and impairment losses.

### *Lease liabilities*

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily available. The Company uses a single discount rate for a portfolio of leases with reasonably similar characteristics. Lease payments include fixed payments less any lease incentives, and any variable lease payments where variability depends on an index or rate. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payment of penalties for termination of a lease. Each lease payment is allocated between the repayment of the principal portion of the lease liability and the interest portion. The finance cost is charged to net finance costs in the interim consolidated statements of income over the lease period. Payments associated with short-term leases (lease term of 12 months or less) and leases of low-value assets are recognized on a straight-line basis as an expense in the interim consolidated statements of income as permitted by IFRS 16.



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The carrying amount of the lease liability is remeasured if there is a modification resulting in a change in the lease term, a change in the future lease payments, or a change in the Company's estimate of whether it will exercise a purchase, extension or termination option. If the lease liability is remeasured, a corresponding adjustment is made to the ROU asset.

As a practical expedient, IFRS 16 permits a lessee to not separate non-lease components, but instead account for any lease and associated non-lease components as a single arrangement. The Company has applied this practical expedient.

### *Determining the lease term of contracts with renewal or termination options*

The lease term includes the non-cancellable term of the lease including extension and termination options if the Company is reasonably certain to exercise the option. The Company applies judgment in evaluating whether it is reasonably certain to exercise the options. All relevant factors that create an economic incentive for it to exercise the renewal are considered. After the commencement date, the Company reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise (or not to exercise) the option.

### **3. CRITICAL ACCOUNTING ESTIMATES AND ASSUMPTIONS**

The preparation of the Company's interim condensed consolidated financial statements requires management to make estimates, judgments and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses, and the disclosure of contingent assets and liabilities at the end of the reporting period. However, uncertainty about these estimates, judgments and assumptions could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, which have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next fiscal year, are consistent with those disclosed in the Company's fiscal 2019 audited consolidated financial statements.

The Company based its estimates, judgments and assumptions on parameters available when the interim condensed consolidated financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Company. Such changes are reflected in the estimates when they occur.

### **4. ACQUISITIONS**

(i) During the three months ended June 30, 2019, the Company finalized the allocation of the purchase price for the previously completed acquisition of Konstruktion, Maschinen- & Werkzeugbau GmbH & Co. KG, and KMW GmbH (collectively, "KMW"). There were no changes to the KMW purchase price allocation during the three months ended June 30, 2019.

(ii) On February 28, 2019, the Company completed its acquisition of 100% of the shares of Comecer S.p.A. ("Comecer"), a leader in the design, engineering, manufacture and servicing of advanced aseptic containment and processing systems for the nuclear medicine and pharmaceutical industries. The total purchase price was \$170,456 (113,000 Euros) less working capital and net debt adjustments resulted in cash consideration paid in the fourth quarter of fiscal 2019 was \$143,349 (95,030 Euro). In addition, upon finalization of working capital and net debt in July 2019, the remaining balance of \$3,466 (2,298 Euro) was paid.

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Cash used in investing activities was determined as follows:

Cash consideration	\$	146,815
Less: cash acquired		(11,277)
	\$	135,538

The purchase price was allocated to the underlying assets acquired and liabilities assumed based upon the estimated fair values at the date of acquisition. The fair value of the assets acquired and the liabilities assumed have been determined on a provisional basis based on information that is currently available to the Company. Final valuations of certain assets including working capital, intangible assets, and property, plant and equipment are not yet complete due to the inherent complexity associated with valuations. Specifically, a third party valuation report has not been finalized. Therefore, the purchase price allocation is preliminary and is subject to adjustment upon completion of the valuation process and analysis of resulting tax effects.

The preliminary allocation of the purchase price at fair value is as follows:

Purchase price allocation		
Cash	\$	11,277
Current assets		44,577
Property, plant and equipment		3,479
Intangible assets with a definite life		
Technology		36,957
Customer relationships		6,184
Other		5,434
Intangible assets with an indefinite life		
Brands		36,203
Current liabilities		(68,120)
Deferred income tax liability		(22,708)
Other long-term liabilities		(2,318)
Net identifiable assets		50,965
Residual purchase price allocated to goodwill		95,850
	\$	146,815

Current assets include accounts receivable of \$23,370, representing gross contractual amounts receivable of \$27,078 less management's best estimate of the contractual cash flows not expected to be collected of \$3,708.

The primary factors that contributed to a residual purchase price that resulted in the recognition of goodwill are: the acquired workforce; access to growth opportunities in new markets and with existing customers; and the combined strategic value to the Company's growth plan. The amounts assigned to goodwill and intangible assets are not expected to be deductible for tax purposes. This acquisition was accounted for as a business combination with the Company as the acquirer of Comecer. The purchase method of accounting was used and the earnings have been consolidated from the acquisition date, February 28, 2019. During the three month period ended June 30, 2019, changes to the purchase price allocation resulted in a decrease in working capital of \$3,867, an increase in intangible assets of \$4,223, an increase in goodwill of \$3,390 and an increased deferred tax liability of \$280.

**5. INVENTORIES**

As at	June 30 2019	March 31 2019
Raw materials	\$ 31,333	\$ 29,462
Work in progress	40,279	35,878
Finished goods	3,149	2,658
	\$ 74,761	\$ 67,998

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The amount charged to net income and included in cost of revenues for the write-down of inventories for valuation issues during the three months ended June 30, 2019 was \$24 (July 1, 2018 - \$183). The amount of inventories carried at net realizable value as at June 30, 2019 was \$1,830 (March 31, 2019 - \$1,166).

**6. DEPOSITS, PREPAIDS AND OTHER ASSETS**

As at	June 30 2019	March 31 2019
Prepaid assets	\$ 13,790	\$ 13,819
Restricted cash <sup>(i)</sup>	444	447
Supplier deposits	14,341	12,373
Forward foreign exchange contracts	3,968	2,080
	<b>\$ 32,543</b>	<b>\$ 28,719</b>

(i) Restricted cash primarily consists of cash collateralized to secure letters of credit.

**7. RIGHT-OF-USE ASSETS AND LEASE LIABILITIES**

As at	Right-of-use assets	Lease liabilities
Balance, at April, 1, 2019 (note 2)	\$ 74,296	\$ 74,517
Additions	1,282	1,282
Amortization	(3,738)	—
Interest	—	913
Payments	—	(4,203)
Exchange adjustments	(491)	(537)
<b>Balance, at June 30, 2019</b>	<b>\$ 71,349</b>	<b>\$ 71,972</b>
Less: current portion		<b>14,035</b>
		<b>\$ 57,937</b>

The right-of-use assets and lease liabilities relate to leases of real estate properties, automobiles and other equipment. For the three months ended June 30, 2019, the Company recognized expense related to short-term, and low-value leases of \$958 in cost of revenues, and \$351 in selling, general and administrative expenses in the interim consolidated statements of income.

**8. CROSS-CURRENCY INTEREST RATE SWAP**

As at	June 30 2019	March 31 2019
Cross-currency interest rate swap instrument	\$ (6,085)	\$ (4,217)
Disclosed as:		
Other assets	\$ 636	\$ 2,446
Other long-term liabilities	(6,721)	(6,663)
	<b>\$ (6,085)</b>	<b>\$ (4,217)</b>

On March 29, 2016, the Company entered into a cross-currency interest rate swap instrument to swap U.S. \$150,000 into Canadian dollars to hedge a portion of its foreign exchange risk related to its U.S. dollar-denominated Senior Notes. The Company receives interest of 6.50% U.S. per annum and pays interest of 6.501% Canadian. On March 29, 2016, the Company entered into a cross-currency interest rate swap instrument to swap 134,084 Euros into Canadian dollars to hedge a portion of the foreign exchange risk related to its Euro-denominated net investment. The Company receives interest of 6.501% Canadian per annum and pays interest of 5.094% Euros. The terms of the hedging relationships will end on June 15, 2023.

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### 9. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

During the three months ended June 30, 2019 and the year ended March 31, 2019, there were no changes in the classification of financial assets as a result of a change in the purpose or use of those assets.

During the three months ended June 30, 2019 and the year ended March 31, 2019, there were no transfers of financial instruments between Level 1 and Level 2 fair value measurements, and no transfers into or out of Level 3 fair value measurements.

#### *Instruments not subject to hedge accounting*

As part of the Company's risk management strategy, forward contract derivative financial instruments are used to manage foreign currency exposure related to the translation of foreign currency net assets to the subsidiary's functional currency. As these instruments have not been designated as hedges, the change in fair value is recorded in selling, general and administrative expenses in the interim consolidated statements of income.

For the three months ended June 30, 2019, the Company recorded risk management gains of \$826 (losses of \$1,177 for the three months ended July 1, 2018) on foreign currency risk management forward contracts in the interim consolidated statements of income. Included in these amounts were unrealized gains of \$858 (losses of \$1,459 during the three months ended July 1, 2018), representing the change in fair value. In addition, during the three months ended June 30, 2019, the Company realized losses in foreign exchange of \$32 (gains of \$282 during the three months ended July 1, 2018), which were settled.

### 10. PROVISIONS

	Warranty	Restructuring	Other	Total
Balance, at March 31, 2019	\$ 8,286	\$ 785	\$ 4,872	\$ 13,943
Provisions made	844	—	1,608	2,452
Provisions reversed	(478)	—	—	(478)
Provisions used	(547)	(342)	(1,186)	(2,075)
Exchange adjustments	(58)	(2)	(8)	(68)
<b>Balance, at June 30, 2019</b>	<b>\$ 8,047</b>	<b>\$ 441</b>	<b>\$ 5,286</b>	<b>\$ 13,774</b>

#### **Warranty provisions**

Warranty provisions are related to sales of products and are based on experience reflecting statistical trends of warranty costs.

#### **Restructuring**

Restructuring charges are recognized in the period incurred and when the criteria for provisions are fulfilled. Termination benefits are recognized as a liability and an expense when the Company is demonstrably committed through a formal restructuring plan.

#### **Other provisions**

Other provisions are related to medical insurance expenses that have been incurred during the year but are not yet paid and other miscellaneous provisions.

### 11. BANK INDEBTEDNESS AND LONG-TERM DEBT

On July 28, 2017, the Company amended its senior secured credit facility to extend the agreement by three years to mature on August 29, 2021 (the "Credit Facility"). The Credit Facility provides a committed revolving credit facility of \$750,000. The Credit Facility is secured by the Company's assets, including certain real estate in North America and a pledge of shares of certain of the Company's subsidiaries. Certain of the Company's subsidiaries also provide guarantees under the Credit Facility. At June 30, 2019, the Company had utilized \$142,066 under the Credit Facility, by way of letters of credit (March 31, 2019 - \$134,336).

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The Credit Facility is available in Canadian dollars by way of prime rate advances and/or bankers' acceptances, in U.S. dollars by way of base rate advances and/or LIBOR advances, in Swiss francs, Euros and British pounds sterling by way of LIBOR advances and by way of letters of credit for certain purposes in Canadian dollars, U.S. dollars and Euros. The interest rates applicable to the Credit Facility are determined based on a net debt-to-EBITDA ratio as defined in the Credit Facility. For prime rate advances and base rate advances, the interest rate is equal to the bank's prime rate or the bank's U.S. dollar base rate in Canada, respectively, plus a margin ranging from 0.45% to 2.00%. For bankers' acceptances and LIBOR advances, the interest rate is equal to the bankers' acceptance fee or LIBOR, respectively, plus a margin that varies from 1.45% to 3.00%. The Company pays a fee for usage of financial letters of credit that ranges from 1.45% to 3.00%, and a fee for usage of non-financial letters of credit that ranges from 0.97% to 2.00%. The Company pays a standby fee on the unadvanced portions of the amounts available for advance or draw-down under the Credit Facility at rates ranging from 0.29% to 0.68%.

The Credit Facility is subject to financial covenants including a net debt-to-EBITDA test and an interest coverage test. Under the terms of the Credit Facility, the Company is restricted from encumbering any assets with certain permitted exceptions. The Credit Facility also limits advances to subsidiaries and partially restricts the Company from repurchasing its common shares and paying dividends. At June 30, 2019, all of the covenants were met.

The Company has additional credit facilities available of \$21,172 (3,941 Euros, \$10,000 U.S., 50,000 Thai Baht and 1,489 Czech Koruna). The total amount outstanding on these facilities at June 30, 2019 was \$4,460, of which \$2,725 was classified as bank indebtedness (March 31, 2019 - \$1,950) and \$1,735 was classified as long-term debt (March 31, 2019 - \$18,639). The interest rates applicable to the credit facilities range from 0.60% to 8.25% per annum. A portion of the long-term debt is secured by certain assets of the Company.

The Company's U.S. \$250,000 aggregate principal amount of senior notes (the "Senior Notes") are unsecured, were issued at par, bear interest at a rate of 6.50% per annum and mature on June 15, 2023. The Company may redeem the Senior Notes, in whole at any time or in part, from time to time, at specified redemption prices and subject to certain conditions required by the Senior Notes. If the Company experiences a change of control, the Company may be required to repurchase the Senior Notes, in whole or in part, at a purchase price equal to 101% of the aggregate principal amount of the Senior Notes, plus accrued and unpaid interest, if any, to, but not including, the redemption date. The Senior Notes contain customary covenants that restrict, subject to certain exceptions and thresholds, some of the activities of the Company and its subsidiaries, including the Company's ability to dispose of assets, incur additional debt, pay dividends, create liens, make investments, and engage in specified transactions with affiliates. At June 30, 2019, all of the covenants were met. Subject to certain exceptions, the Senior Notes are guaranteed by each of the subsidiaries of the Company that is a borrower or has guaranteed obligations under the Credit Facility. Transaction fees of \$7,200 were deferred and are being amortized over the term of the Senior Notes. The Company uses a cross-currency interest rate swap instrument to hedge a portion of its U.S.-dollar-denominated Senior Notes (see note 8).

**(i) Bank indebtedness**

	June 30 2019	March 31 2019
As at		
Other facilities	\$ 2,725	\$ 1,950

**(ii) Long-term debt**

	June 30 2019	March 31 2019
As at		
Senior Notes	\$ 327,225	\$ 334,000
Other facilities	1,735	18,639
Issuance costs	(5,391)	(5,842)
	<b>323,569</b>	346,797
Less: current portion	1,660	18,550
	<b>\$ 321,909</b>	\$ 328,247

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Scheduled principal repayments and interest payments on long-term debt as at June 30, 2019 are as follows:

	<b>Principal</b>	<b>Interest</b>
Less than one year	\$ 1,660	\$ 21,270
One – two years	75	21,270
Two – three years	—	21,270
Three – four years	327,225	21,270
	<b>\$ 328,960</b>	<b>\$ 85,080</b>

**12. SHARE CAPITAL**

Authorized share capital of the Company consists of an unlimited number of common shares, without par value, for unlimited consideration.

On December 3, 2018, the Company announced its intention to make a normal course issuer bid (“NCIB”) to purchase for cancellation up to 3,000,000 common shares before December 4, 2019. On February 6, 2019, the Company announced the Toronto Stock Exchange’s approval of its amended notice to increase the maximum number of shares that may be purchased under the NCIB to 6,366,405 common shares. As at June 30, 2019 the Company had purchased 2,509,120 common shares for \$39,279 under the NCIB program. All purchases are made in accordance with the bid at prevalent market prices plus brokerage fees, or such other prices that may be permitted by the Toronto Stock Exchange, with consideration allocated to share capital up to the average carrying amount of the shares, and any excess allocated to retained earnings.

The changes in the common shares issued and outstanding during the period presented were as follows:

	<b>Number of common shares</b>	<b>Share capital</b>
Balance, at March 31, 2019	91,909,414	\$ 516,613
Exercise of stock options	69,977	1,019
<b>Balance, at June 30, 2019</b>	<b>91,979,391</b>	<b>\$ 517,632</b>

**13. TAXATION**

**(i) Reconciliation of income taxes:** Income tax expense differs from the amounts that would be obtained by applying the combined Canadian basic federal and provincial income tax rate to income before income taxes. These differences result from the following items:

	<b>June 30 2019</b>	July 1 2018
For the three months ended		
Income before income taxes and non-controlling interest	\$ 21,442	\$ 21,778
Combined Canadian basic federal and provincial income tax rate	26.50%	26.50%
Income tax expense based on combined Canadian basic federal and provincial income tax rate	\$ 5,682	\$ 5,771
Increase (decrease) in income taxes resulting from:		
Adjustments in respect to current income tax of previous periods	254	(57)
Non-taxable income net of non-deductible expenses	(245)	(754)
Unrecognized assets	250	320
Income taxed at different rates and statutory rate changes	(403)	3
Manufacturing and processing allowance and all other items	(510)	(180)
<b>At the effective income tax rate of 23% (July 1, 2018 – 24%)</b>	<b>\$ 5,028</b>	<b>\$ 5,103</b>

Income tax expense reported in the interim consolidated statements of income:

Current tax expense	\$ 5,224	\$ 3,715
Deferred tax expense (recovery)	(196)	1,388
	<b>\$ 5,028</b>	<b>\$ 5,103</b>

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Deferred tax related to items charged or credited directly to equity:

Loss on revaluation of cash flow hedges	\$	(171)	\$	(2,686)
Opening deferred tax of acquired company		(280)		—
Other items recognized through equity		101		1,097
<b>Income tax charged directly to equity</b>	<b>\$</b>	<b>(350)</b>	<b>\$</b>	<b>(1,589)</b>

**14. STOCK-BASED COMPENSATION**

In the calculation of the stock-based compensation expense in the interim consolidated statements of income, the fair value of the Company's stock option grants were estimated using Black-Scholes option pricing model for time vesting stock. During the three months ended June 30, 2019, the Company granted 184,228 time vesting stock options (199,688 in the three months ended July 1, 2018). The stock options granted vest over four years and expire on the seventh anniversary from the date of issue.

For the three months ended	<b>June 30 2019</b>		<b>July 1 2018</b>	
	<b>Number of stock options</b>	<b>Weighted average exercise price</b>	Number of stock options	Weighted average exercise price
Stock options outstanding, beginning of period	1,524,198	\$ 13.61	1,818,958	\$ 12.73
Granted	184,228	20.89	199,688	20.30
Exercised <sup>(i)</sup>	(69,977)	10.56	(80,812)	13.06
Forfeited	(1,000)	8.85	—	—
Stock options outstanding, end of period	1,637,449	\$ 14.56	1,937,834	\$ 13.50
Stock options exercisable, end of period, time-vested options	786,276	\$ 14.01	898,436	\$ 13.13
Stock options exercisable, end of period, performance-based options	333,333	\$ 11.60	333,333	\$ 11.60

(i) For the three months ended June 30, 2019, the weighted average share price at the date of exercise was \$20.85 (July 1, 2018 - \$20.26).

The fair values of the Company's stock options issued during the periods presented were estimated at the date of grant using the Black-Scholes option pricing model with the following weighted average assumptions. Expected stock price volatility was determined at the time of the grant by considering historical share price volatility. Expected stock option grant life was determined at the time of the grant by considering the average of the grant vesting period and the grant exercise period.

For the three months ended	<b>June 30 2019</b>	<b>July 1 2018</b>
Weighted average risk-free interest rate	1.48%	2.11%
Dividend yield	0%	0%
Weighted average expected volatility	30%	28%
Weighted average expected life	4.75 years	4.75 years
Number of stock options granted:		
Time-vested	184,228	199,688
Weighted average exercise price per option	\$ 20.89	\$ 20.30
Weighted average value per option:		
Time-vested	\$ 5.88	\$ 5.61

**Restricted Share Unit Plan**

During the three months ended June 30, 2019, the Company granted 143,264 time-vesting restricted share units ("RSUs") (162,279 in the three months ended July 1, 2018). The RSUs give the employee the right to receive a cash payment equal to the market value of a common share of the Company. During the three months ended June 30, 2019, the Company granted 139,524 performance-based RSUs (145,900 in the three months ended July 1, 2018). The performance-based RSUs vest upon successful achievement of certain operational and share price targets. The performance-based RSUs give the employee the right to receive a cash payment based on the market value of a common share of the Company. The weighted average remaining vesting period for the time-vesting RSUs and performance-based RSUs is 1.3 years.

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The RSU liability is recognized quarterly based on the expired portion of the vesting period and the change in the Company's stock price. At June 30, 2019 the value of the outstanding liability related to the RSU plan was \$11,088 (July 1, 2018 - \$7,655).

### Deferred Stock Unit Plan

During the three months ended June 30, 2019, the Company granted 47,569 units respectively (three months ended July 1, 2018 – 42,905). The DSU liability is revalued at each reporting date based on the change in the Company's stock price. The change in the value of the DSU liability is included in the interim consolidated statements of income in the period of the change. As at June 30, 2019, the value of the outstanding liability related to the DSUs was \$7,592 (March 31, 2019 - \$6,767). The DSU liability is included in accounts payable and accrued liabilities on the interim consolidated statements of financial position.

## 15. COMMITMENTS AND CONTINGENCIES

The minimum purchase obligations are as follows:

Less than one year	\$ 137,205
One – two years	2,304
Two – three years	1,779
Three – four years	174
Four – five years	204
	<hr/> \$ 141,666 <hr/>

The Company's off-balance sheet arrangements consist of purchase obligations which consist primarily of commitments for material purchases, which have been entered into in the normal course of business.

In accordance with industry practice, the Company is liable to customers for obligations relating to contract completion and timely delivery. In the normal conduct of its operations, the Company may provide letters of credit as security for advances received from customers pending delivery and contract performance. In addition, the Company provides letters of credit for post-retirement obligations and may provide letters of credit as security on equipment under lease and on order. As at June 30, 2019, the total value of outstanding letters of credit was approximately \$207,190 (March 31, 2019 - \$203,254).

In the normal course of operations, the Company is party to a number of lawsuits, claims and contingencies. Although it is possible that liabilities may be incurred in instances for which no accruals have been made, the Company does not believe that the ultimate outcome of these matters will have a material impact on its interim consolidated statement of financial position.

## 16. SEGMENTED DISCLOSURE

The Company's operations are reported as one operating segment, Automation Systems, which plans, allocates resources, builds capabilities and implements best practices on a global basis.

Geographic segmentation of revenues is determined based on revenues by customer location. Non-current assets represent property, plant and equipment and intangible assets that are attributable to individual geographic segments, based on the location of the respective operations.



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As at	June 30, 2019		
	Right-of-use assets	Property, plant and equipment	Intangible assets
Canada	\$ 8,718	\$ 37,230	\$ 23,645
United States	11,663	14,592	15,336
Germany	28,975	39,969	90,012
Italy	8,842	2,372	78,827
United Kingdom	—	15	—
Other Europe	6,223	1,998	330
Other	6,928	3,423	122
<b>Total Company</b>	<b>\$ 71,349</b>	<b>\$ 99,599</b>	<b>\$ 208,272</b>

As at	March 31, 2019		
		Property, plant and equipment	Intangible assets
Canada		\$ 34,977	\$ 22,353
United States		14,329	16,473
Germany		40,276	95,754
Italy		2,475	78,839
United Kingdom		17	—
Other Europe		1,991	393
Other		3,604	133
<b>Total Company</b>		<b>\$ 97,669</b>	<b>\$ 213,945</b>

	June 30 2019	July 1 2018
Revenues from external customers for the three months ended		
Canada	\$ 15,978	\$ 16,676
United States	101,993	107,822
Germany	88,424	71,702
Italy	6,611	1,349
United Kingdom	34,304	9,070
Other Europe	60,279	45,703
Other	31,635	47,658
<b>Total Company</b>	<b>\$ 339,224</b>	<b>\$ 299,980</b>

**17. REVENUE FROM CONTRACTS WITH CUSTOMERS**

(a) Disaggregation of revenue from contracts with customers:

	June 30 2019	July 1 2018
Revenues by market for the three months ended		
Consumer products & electronics	\$ 53,791	\$ 66,348
Energy	26,806	36,864
Life sciences	171,757	124,477
Transportation	86,870	72,291
<b>Total Company</b>	<b>\$ 339,224</b>	<b>\$ 299,980</b>

	June 30 2019	July 1 2018
Timing of revenue recognition based on transfer of control for the three months ended		
Goods and services transferred at a point in time	\$ 33,387	\$ 21,624
Goods and services transferred over time	305,837	278,356
<b>Total Company</b>	<b>\$ 339,224</b>	<b>\$ 299,980</b>

(b) Contract balances

As at	June 30 2019	March 31 2019
Trade receivables	\$ 228,735	\$ 198,336
Contract assets	213,139	213,553
Contract liabilities	(146,128)	(161,139)
Unearned revenue <sup>(i)</sup>	(26,743)	(30,475)
<b>Net contract balances</b>	<b>\$ 269,003</b>	<b>\$ 220,275</b>

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- (i) The unearned revenue liability is included in accounts payable and accrued liabilities on the interim consolidated statement of financial position.

As at	June 30 2019	March 31 2019
Contracts in progress:		
Costs incurred	\$ 1,218,177	\$ 1,284,332
Estimated earnings	479,372	510,381
	<b>1,697,549</b>	1,794,713
Progress billings	<b>(1,630,538)</b>	(1,742,299)
<b>Net contract assets &amp; liabilities</b>	<b>\$ 67,011</b>	<b>\$ 52,414</b>

**18. NET FINANCE COSTS**

For the three months ended	June 30 2019	July 1 2018
Interest expense	\$ 6,814	\$ 6,297
Interest on lease liabilities	913	—
Interest income	(598)	(1,064)
	<b>\$ 7,129</b>	<b>\$ 5,233</b>

**19. EARNINGS PER SHARE**

For the three months ended	June 30 2019	July 1 2018
Weighted average number of common shares outstanding	91,938,606	94,028,721
Dilutive effect of stock option conversion	492,435	537,822
Diluted weighted average number of common shares outstanding	<b>92,431,041</b>	<b>94,566,543</b>

For the three months ended June 30, 2019, stock options to purchase 369,149 common shares are excluded from the weighted average number of common shares in the calculation of diluted earnings per share as they are anti-dilutive (199,688 common shares were excluded for the three months ended July 1, 2018).